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#### Kaptyn Nevada, LLC d/b/a Kaptyn, Presidential Limousine Sale and Transfer Application Dockets 25-07007, 25-07008, 25-07009, 25-07010 October 9, 2025 General Session

#### **Application Summary:**

On July 7, 2025, Kaptyn Nevada, LLC d/b/a Kaptyn, Presidential Limousine ("Seller") and Echo Nevada, LLC d/b/a Kaptyn Transportation, Presidential Limousine ("Buyer"), a wholly owned subsidiary of TBL Group, Inc., filed four (4) joint Applications for the Seller to sell and transfer and the Buyer to purchase and acquire the authority to provide the following:

- 1. Docket #25-07007 On-Call irregular route transportation of passengers and their baggage in charter limousine service, special services, and airport transfer service using traditional and livery limousines between points and places within Clark County, Nevada and Counties contiguous thereto. With the restriction that special service transportation shall be provided for a minimum of twelve (12) persons per special service contract. The above authority is currently granted under CPCN 1040, Sub 5 and does not restrict fleet size. (Attachment A)
- 2. Docket #25-07008 Operate as a passenger carrier intrastate charter bus service, airport transfer service, and special services within the State of Nevada. With the restriction that special service transportation shall be provided for a minimum of twelve (12) persons per special service contract. The above authority is currently granted under CPCN 2063, Sub 2 and does not restrict fleet size. (Attachment B)
- 3. Docket #25-07009 On-call irregular route charter limousine service between points and places in Clark County, Nevada & special services transportation of passengers who have acquired the exclusive use of a vehicle at a per capita rate. The above authority is currently granted under CPCN 1007, Sub 8 and does not restrict fleet size. (Attachment C)
- 4. Docket #25-07010 Operate as a passenger carrier to provide intrastate charter bus service between points and places within the State of Nevada. The above authority is currently granted under CPCN 2119, Sub 4 and does not restrict fleet size. (Attachment D)

The applications were properly noticed to the public and there were no Petitions for Leave to Intervene or Protests filed. Sonny El-Lahham owns 50% and John Ferrari owns 50% of TBL Group, Inc., which controls 100% of the member interest in Echo Nevada, LLC.

#### Staff Discussion:

Staff supports this application, and therefore requests the application hearing be dispensed per NRS 706.6411. The following procedures were performed by Staff with acceptable results:

- 1) No petitions for leave to intervene or protests were filed.
- 2) Background investigation was performed with no areas of concern. Noted, however, background results have not returned for all. Therefore, this is included as a compliance item. (Attachment E)
- 3) Pro Forma Balance Sheet includes one hundred and twelve (112) vehicles; reports 12.45% equity ratio. A cash infusion of will be necessary in order to meet the equity ratio, the 1:1 current ratio, and 90-day fixed expense financial requirements and is included as a compliance item. (Attachment F).
- 4) Pro Forma Income Statement projects \$12,788,462 combined in revenues with net income of \$545,426 in the first 12 months of operating. (Attachment G)
- 5) Tariff The tariffs are within the range of rates charged within the industry, therefore; no changes are necessary.

#### Attachments:

- A. Seller's current CPCN 1040.5
- B. Seller's current CPCN 2063.2
- C. Seller's current CPCN 1007.8
- D. Seller's current CPCN 2119.4
- E. Investigator's Background Report without exhibits
- F. Pro Forma Balance Sheet
- G. Pro Forma Income Statement
- H. Asset Purchase Agreement without exhibits (unredacted pages not for public binder)

#### Compliance Items in addition to those included in the background report:

1)	Provide proof that payment due a	at closing was paid.
2)	Provide proof for the	capital infusion into Echo Nevada, LLC 's bank account fror
	specified sources.	

## NEVADA TRANSPORTATION AUTHORITY ORDER and

CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY

Kaptyn Nevada, LLC d/b/a Kaptyn CPCN 1040, Sub 5 Docket 19-10015

The Nevada Transportation Authority ("Authority") finds that the above-named carrier has complied with this Authority's Compliance Order dated December 30, 2019, as amended October 15, 2020, the findings of fact and conclusions of law which are hereby incorporated by this reference, and therefore is entitled to receive authority from this Authority to engage in transportation in intrastate commerce as a motor carrier.

IT IS ORDERED that the certificate of public convenience and necessity identified as CPCN 1040, Sub 4, is hereby cancelled and Kaptyn Nevada, LLC d/b/a Kaptyn is hereby granted this certificate of public convenience and necessity identified as CPCN 1040, Sub 5, as evidence of the authority of the holder to engage in transportation in intrastate commerce as a common carrier by motor vehicle subject to applicable statutes, rules and regulations of the Authority, and such terms, conditions and limitations as are now or may hereafter be attached to the exercise of the privileges herein granted.

IT IS FURTHER ORDERED and made a condition of this certificate that the holder shall render reasonably continuous and adequate service to the public in pursuance of the authority herein granted, and that failure to do so shall constitute sufficient grounds for suspension, modification or revocation of this certificate.

IT IS FURTHER ORDERED that nothing contained herein shall be construed to be either a franchise or irrevocable and that failure to comply with rules, regulations and orders of the Authority and applicable statutory provisions shall constitute sufficient grounds for suspension or revocation of this certificate.

IT IS FURTHER ORDERED that this authority shall not be sold or transferred without the Authority's prior approval.

IT IS FURTHER ORDERED that the transportation service to be performed by said carrier shall be as specified below:

On-Call irregular route transportation of passengers and their baggage in charter limousine service, special services, and airport transfer service using Traditional and Livery Limousines between points and places within Clark County, Nevada and Counties contiguous thereto.

<u>Restrictions</u>: Special service transportation shall be provided for a minimum of twelve (12) persons per special services contract.

CONDITION: Mr. Matias de Tezanos must satisfactorily complete the background investigation within 12 months of the issue date of this certificate.

IT IS FURTHER ORDERED that the Authority retains jurisdiction for the purpose of correcting any errors which may have occurred in the drafting or issuance of this Order and Certificate of Public Convenience and Necessity.

By the Authority,

Dawn Gibbons, Chairman

Attest:

Mathews, Administrative Attorney

Dated: October 15, 2020 Las Vegas, Nevada

E.1 A

### NEVADA TRANSPORTATION AUTHORITY ORDER

and

#### CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY

Kaptyn Nevada, LLC d/b/a Kaptyn CPCN 2063, Sub 2 Docket 19-10016

The Nevada Transportation Authority ("Authority") finds that the above-named carrier has complied with this Authority's Compliance Order dated December 30, 2019, as amended October 15, 2020, the findings of fact and conclusions of law which are hereby incorporated by this reference, and therefore is entitled to receive authority from this Authority to engage in transportation in intrastate commerce as a motor carrier.

IT IS ORDERED that the certificate of public convenience and necessity identified as CPCN 2063, Sub 1, is hereby cancelled and Kaptyn Nevada, LLC d/b/a Kaptyn is hereby granted this certificate of public convenience and necessity identified as CPCN 2063, Sub 2, as evidence of the authority of the holder to engage in transportation in intrastate commerce as a common carrier by motor vehicle subject to applicable statutes, rules and regulations of the Authority, and such terms, conditions and limitations as are now or may hereafter be attached to the exercise of the privileges herein granted.

IT IS FURTHER ORDERED and made a condition of this certificate that the holder shall render reasonably continuous and adequate service to the public in pursuance of the authority herein granted, and that failure to do so shall constitute sufficient grounds for suspension, modification or revocation of this certificate.

IT IS FURTHER ORDERED that nothing contained herein shall be construed to be either a franchise or irrevocable and that failure to comply with rules, regulations and orders of the Authority and applicable statutory provisions shall constitute sufficient grounds for suspension or revocation of this certificate.

IT IS FURTHER ORDERED that this authority shall not be sold or transferred without the Authority's prior approval.

IT IS FURTHER ORDERED that the transportation service to be performed by said carrier shall be as specified below:

Operate as a passenger carrier to provide intrastate charter bus service, airport transfer service, and special services within the State of Nevada.

<u>RESTRICTION</u>: Special service transportation shall be provided for a minimum of twelve (12) persons per special services contract.

CONDITION: Mr. Matias de Tezanos must satisfactorily complete the background investigation within 12 months of the issue date of this certificate.

IT IS FURTHER ORDERED that the Authority retains jurisdiction for the purpose of correcting any errors which may have occurred in the drafting or issuance of this Order and Certificate of Public Convenience and Necessity.

By the Authority,

Dawn Gibbons, Chairmar

Attest:

y J. Mathews, Administrative Attorney

Dated: October 15, 2020 Las Vegas, Nevada

### NEVADA TRANSPORTATION AUTHORITY ORDER

and

#### CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY

Kaptyn Nevada, LLC d/b/a Presidential Limousine

CPCN 1007, Sub 8 Docket No. 19-10012

The Nevada Transportation Authority ("Authority") finds that the above-named carrier has complied with this Authority's Compliance Order dated May 13, 2021, the findings of fact and conclusions of law which are hereby incorporated by this reference, and therefore is entitled to receive authority from this Authority to engage in transportation in intrastate commerce as a motor carrier.

IT IS ORDERED that certificate of public convenience and necessity identified as CPCN 1007, Sub 7, is hereby cancelled and Kaptyn Nevada, LLC d/b/a Presidential Limousine is hereby granted this certificate of public convenience and necessity, identified as CPCN 1007, Sub 8, as evidence of the authority of the holder to engage in transportation in intrastate commerce as a common carrier by motor vehicle subject to applicable statutes, rules and regulations of the Authority, and such terms, conditions and limitations as are now or may hereafter be attached to the exercise of the privileges herein granted.

IT IS FURTHER ORDERED and made a condition of this certificate that the holder shall render reasonably continuous and adequate service to the public in pursuance of the authority herein granted, and that failure to do so shall constitute sufficient grounds for suspension, modification or revocation of this certificate.

IT IS FURTHER ORDERED that nothing contained herein shall be construed to be either a franchise or irrevocable and that failure to comply with rules, regulations and orders of the Authority and applicable statutory provisions shall constitute sufficient grounds for suspension or revocation of this certificate.

IT IS FURTHER ORDERED that this authority shall not be sold or transferred without the Authority's prior approval.

IT IS FURTHER ORDERED that the transportation service to be performed by said carrier shall be as specified below:

On-call irregular route charter limousine service between points and places in Clark County, Nevada.

Special services transportation of passengers who have acquired the exclusive use of a vehicle at a per capita rate.

IT IS FURTHER ORDERED that the Authority retains jurisdiction for the purpose of correcting any errors which may have occurred in the drafting or issuance of this Order and Certificate of Public Convenience and Necessity.

By the Authority,

Dawn Gibbons Chairman

Liz Babcock, Applications Manager

Dated: May 27, 2021

Las Vegas, Nevada

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### NEVADA TRANSPORTATION AUTHORITY ORDER

and

#### CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY

Kaptyn Nevada, LLC d/b/a Presidential Limousine CPCN 2119, Sub 4 Docket No. 19-10013

The Nevada Transportation Authority ("Authority") finds that the above-named carrier has complied with this Authority's Compliance Order dated May 13, 2021, the findings of fact and conclusions of law which are hereby incorporated by this reference, and therefore is entitled to receive authority from this Authority to engage in transportation in intrastate commerce as a motor carrier.

IT IS ORDERED that certificate of public convenience and necessity identified as CPCN 2119, Sub 3, is hereby cancelled and Kaptyn Nevada, LLC d/b/a Presidential Limousine is hereby granted this certificate of public convenience and necessity, identified as CPCN 2119, Sub 4, as evidence of the authority of the holder to engage in transportation in intrastate commerce as a common carrier by motor vehicle subject to applicable statutes, rules and regulations of the Authority, and such terms, conditions and limitations as are now or may hereafter be attached to the exercise of the privileges herein granted.

IT IS FURTHER ORDERED and made a condition of this certificate that the holder shall render reasonably continuous and adequate service to the public in pursuance of the authority herein granted, and that failure to do so shall constitute sufficient grounds for suspension, modification or revocation of this certificate.

IT IS FURTHER ORDERED that nothing contained herein shall be construed to be either a franchise or irrevocable and that failure to comply with rules, regulations and orders of the Authority and applicable statutory provisions shall constitute sufficient grounds for suspension or revocation of this certificate.

IT IS FURTHER ORDERED that this authority shall not be sold or transferred without the Authority's prior approval.

IT IS FURTHER ORDERED that the transportation service to be performed by said carrier shall be as specified below:

Operate as a passenger carrier to provide intrastate charter bus service between points and places within the State of Nevada.

IT IS FURTHER ORDERED that the Authority retains jurisdiction for the purpose of correcting any errors which may have occurred in the drafting or issuance of this Order and Certificate of Public Convenience and Necessity.

By the Authority.

Dawn Gibbons, Chairman

Dated: May 27, 2021

Las Vegas, Nevada

# STATE OF NEVADA TRANSPORTATION AUTHORITY BACKGROUND INVESTIGATION FOR ALL CARRIER APPLICATIONS SALE AND TRANSFER OF

CPCN: 1040

DOCKET NUMBER: 25-07007 DAT	TE APPLICATION WAS FILED: 7/7/25
SELLER APPLICANT: Andrew Meyers	TITLE: Owner
SELLER COMPANY NAME: Kaptyn Nevada	, LLC dba Kaptyn
ADDRESS: 4675 S Wynn Road Las Vegas, N	NV 89102
PHONE NUMBERS: 856-534-7496	
BUYER APPLICANT: John Ferrari	TITLE: Owner/CEO
BUYER COMPANY NAME: Echo Nevada, Ll	LC dba Kaptyn
ADDRESS: 15734 Aldine Westfield Rd Hous	ston, TX 77032
PHONE NUMBERS: 713-899-3200	
ATTORNEY: Kimberly Maxson-Rushton	PHONE#:702-302-1900
INVESTIGATOR: Chris Greten	DATE ASSIGNED: 7/14/25

WHAT TYPE OF AUTHORITY/SERVICE DOES THE SELLER APPLICANT HAVE?

Charter Limousine	X	Contract Carrier	Airport Transfer	X	Scenic Tours
Special Services	X	Charter Bus	HHG		NEMT
US DOT Authority		Other States	Taxi		*Tow Car
				*Conse	ent Non- consent

	Exhibit
Attach completed Application Oath pages as Exhibit A	A

IDENTIFY NEW OWNERSHIP STRUCTURE AS PROPOSED BY BUYER APPLICANT

Corporation LLC X Partnership Sole Proprietorship

Identify each new owner and their percentage of ownership:

TBL Group, Inc. is owned by Hassan El-Lahham (50%) and John Ferrari (50%)

TBL Group, Inc. holds 100% of the member interest of Echo Nevada LLC.

TBL Group Inc owns these transportation companies as well:

Echo AFC Transportation, Echo East Coast Transportation, Echo Windy City Transportation, Chicago North Shore Limousine Group and Reston Limousine.

	Exhibit
Attach as an exhibit, appropriate proof of ownership interest where applicable	В
Will the Applicant (Buyer) be operating under a fictitious firm name? If so, attach copy to exhibit	C

Briefly describe the responsibilities of each new owner, (i.e. driver, operational manager, mechanic, bookkeeper, financial backing only, etc):

If approved, Hassan El-Lahham will have zero interaction with the business. John Ferrari will be living in Texas overseeing the business from a holistic perspective managing up the financial side of the business, vehicle assets, business development. They have hired VP/GM to be responsible for driver qualification files and vehicle maintenance files and hiring/firing/training and supervising. Neither owner will be a driver for the company.

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attack we have not received all background results, we will make results a compliance item due to the security attack.	1004	NO
Name(s): Hassan El-Lahham, John Ferrari, Trevor Halleran, Conetra Blackmon, George Mbulo Jr., ar	nd J.J.	Bell
Does the Applicant have USDOT Authority? (If so, include the SAFER printout as exhibit) YES	X	1
Is Applicant operating in another state?	SX	NO
If so, which State and under what type of Authority? Explain: Interstate and headquartered in IDOT companies in Illinois, Florida Maryland, Virginia and Texas.	Гехаѕ	, Has 5
Has the <u>Seller</u> had any previous NTA enforcement action? (Including against the companie drivers)	S	NO
Has the <u>Buyer</u> had any previous NTA enforcement action? (Including against the companie drivers)		NO
		Exhi
If so, attach copies of the Enforcement Database Printout(s). If more than 5 citations inclusive summary listing the citation number, fine amounts, and date of issuance, NAC or NRS, or violations. Attach copies of the MC/USDOT rating.		
Will (Buyer) Applicant utilize the same domicile currently being used by Seller?  YES	Х	NO
If not, what is the domicile address:		
		NO
Does the (Buyer) Applicant plan to store equipment at a location other than their legal domicile? YES  If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent	X	
If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?	S	NO
If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent	S	NO
If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?  Can the Applicant secure insurance as required by NAC 706.191?  YES	S	NO
If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?	S	NO NO
If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?  Can the Applicant secure insurance as required by NAC 706.191?  Attach appropriate proof of insurance, or ability to obtain, as an Exhibit  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they	S	NO NO Exh
If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?  Can the Applicant secure insurance as required by NAC 706.191?  Attach appropriate proof of insurance, or ability to obtain, as an Exhibit  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  YES  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they	S X	NO NO
If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?  Can the Applicant secure insurance as required by NAC 706.191?  Attach appropriate proof of insurance, or ability to obtain, as an Exhibit  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  YES	X X	NO NO Exh
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If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?  Can the Applicant secure insurance as required by NAC 706.191?  Attach appropriate proof of insurance, or ability to obtain, as an Exhibit  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  YES  Does the Applicant (Buyer) understand the requirements that pertain to the establishment of a	X X	NO NO NO
If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?  Can the Applicant secure insurance as required by NAC 706.191?  Attach appropriate proof of insurance, or ability to obtain, as an Exhibit  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  YES  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  YES  Does the Applicant (Buyer) understand the requirements that pertain to the establishment of a substance abuse policy/program as contained in 49 CFR Parts 40, 382, and 391?  YES  Has the Applicant (Buyer) contracted with a laboratory to perform and monitor their substance abuse program?  YES  If so, which laboratory? Global Safety Network	X X X	NO NO NO NO
If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?  Can the Applicant secure insurance as required by NAC 706.191?  Attach appropriate proof of insurance, or ability to obtain, as an Exhibit  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  YES  Does the Applicant (Buyer) understand the requirements that pertain to the establishment of a substance abuse policy/program as contained in 49 CFR Parts 40, 382, and 391?  YES  Has the Applicant (Buyer) contracted with a laboratory to perform and monitor their substance abuse program?	X X X	NO NO NO NO
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If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?  Can the Applicant secure insurance as required by NAC 706.191?  Attach appropriate proof of insurance, or ability to obtain, as an Exhibit  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  Does the Applicant (Buyer) understand the requirements that pertain to the establishment of a substance abuse policy/program as contained in 49 CFR Parts 40, 382, and 391?  Has the Applicant (Buyer) contracted with a laboratory to perform and monitor their substance abuse program?  YES  If so, which laboratory? Global Safety Network  Does the Applicant (Buyer) have adequate personnel (drivers, managers, etc) to operate their business?  YES  Attach copies of the Buyer Applicant's proposed charter orders, bills of lading, tow bill (invoice	X X X X	NO NO Exhi E NO NO NO
If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?  Can the Applicant secure insurance as required by NAC 706.191?  Attach appropriate proof of insurance, or ability to obtain, as an Exhibit  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  Does the Applicant (Buyer) understand the requirements that pertain to the establishment of a substance abuse policy/program as contained in 49 CFR Parts 40, 382, and 391?  Has the Applicant (Buyer) contracted with a laboratory to perform and monitor their substance abuse program?  YES  If so, which laboratory? Global Safety Network  Does the Applicant (Buyer) have adequate personnel (drivers, managers, etc) to operate their business?  YES  Attach copies of the Buyer Applicant's proposed charter orders, bills of lading, tow bill (invoice	X X X X	NO NO NO NO NO Exhi
If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?  Can the Applicant secure insurance as required by NAC 706.191?  Attach appropriate proof of insurance, or ability to obtain, as an Exhibit  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  Does the Applicant (Buyer) understand the requirements that pertain to the establishment of a substance abuse policy/program as contained in 49 CFR Parts 40, 382, and 391?  YES  Has the Applicant (Buyer) contracted with a laboratory to perform and monitor their substance abuse program?  YES  If so, which laboratory? Global Safety Network  Does the Applicant (Buyer) have adequate personnel (drivers, managers, etc) to operate their business?  Attach copies of the Buyer Applicant's proposed charter orders, bills of lading, tow bill (invoice tariff (tow only) etc., as applicable, as an Exhibit  Attach copies of proposed logo (limousine only, if applicable)	X X X X	NO NO NO NO NO Exhi
If so, provide address (If known):  Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?  Can the Applicant secure insurance as required by NAC 706.191?  Attach appropriate proof of insurance, or ability to obtain, as an Exhibit  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  Does the Applicant (Buyer) understand the requirements that pertain to the establishment of a substance abuse policy/program as contained in 49 CFR Parts 40, 382, and 391?  YES  Has the Applicant (Buyer) contracted with a laboratory to perform and monitor their substance abuse program?  YES  If so, which laboratory? Global Safety Network  Does the Applicant (Buyer) have adequate personnel (drivers, managers, etc) to operate their business?  Attach copies of the Buyer Applicant's proposed charter orders, bills of lading, tow bill (invoice tariff (tow only) etc., as applicable, as an Exhibit	X X X X	NO NO NO NO NO Exhi

Does the Applicant (Buyer) understand the limitations inherent in their grant of operating authority (i.e. consent vs. non-consent tows, charter bus vs. scenic tours)?  YES	X	NO	
(HHG Only) Will Applicant (Buyer) be obtaining a Warehouse Permit? YES	NA	NO	NA
(HHG Only) Does Seller have a current Warehouse Permit? YES	NA	NO	NA
If the seller has a warehouse permit, do they understand a Voluntary Cancellation Application must be filed because permits are non-transferable?  YES	NA	NO	NA
		Ex	hibit

Attach Seller Operational Inspection as an Exhibit
The last Operational Inspection was conducted on 12/14/23 No violations were noted.

Attach signed Knowledge Statement. Exhibit

- 10	IPLIANCE ITEMS
1	Avoid Material Changes
2	File with the Authority evidence, (Form E), or required insurance in Applicant's name.
3	File with the Authority the necessary insurance (Certificate of Insurance, Form E and Schedule of Autos), describing liability limits, and vehicles covered.
4	Make vehicle(s) available for inspection by Enforcement Staff to ensure that they properly registered in motor carrier's name, display CPCN number, name of motor carrier, or logo, and any other required markings. Provide copies of Insurance cab card, annual (USDOT) vehicle inspection, titles, and registrations.
5	Ensure all drivers have applied for temperary drivers permit (passenger transportation only)-add the new CPCN to all driver permits. Carrier must provide new Verification of Employment form for each existing permit. Issue new permits.
6	Ensure Driver qualification files are setup in accordance with CFR 391.51. Explain and make available set-up of time tracking method put into place. Ensure all drivers have pre-employment drug testing in accordance with CFR 382.301. Make available to Enforcement Staff for inspection their business and equipment domiciles.
7	Ensure vehicle maintenance files are setup in accordance with CFR 396.
8	File a copy of carrier's Charter Order (Charter Limousine/Scenic Tours) for review by Authority Staff, which includes the CPCN number granted.
9	File a tariff for review by the Financial Analyst, which includes a description of the authority granted, CPCN number, the motor carrier name, d/b/a, name and title of the issuing officer, and address.
10	Provide copy of contract with a laboratory to perform and monitor their substance abuse program and enrollment list.
11	Apply for NTA Decal(s)-(Contract Carriers/Scenic Tours-or any vehicle under 16 passengers.)
12	Provide copy of Business License for all applicable counties. (Charter Bus/ Consent Only Tow carriers do not need to provide-remove if not applicable)
13	Provide a Printout of the general ledger accounts, balance sheet, and profit/Loss statement for the setup of the company for review and acceptance by NTA Staff (for fully regulated carriers ONLY)
14	Provide signed Affidavit acknowledging requirements of NTA Annual Report pursuant to NRS 706.167 (for fully regulated carriers ONLY)
15	Remit to the Authority any noticing fees and/or other outstanding debt due to the Authority.
16	Fingerprint results for Hassan El-Lahham, John Ferrari, Trevor Halleran, Conetra Blackmon, George Mbulo Jr., and J.J. Bell, with no areas of concerns noted

INVESTIGATOR: ( ) JULY D'UN	DATE: 10/7/25
REVIEWED BY SUPERVISOR: Wow REVIEWED BY APPLICATION MANAGER:	DATE: 1007/25
REVIEWED BY APPLICATION MANAGER:	DATE: 10/1/25

A listed EXHIBIT, (A,B,C etc), is the documentary evidence of the requirement being met. If a requirement has not been met, the EXHIBIT category will be left blank and it will be checked as a compliance item. Questions that do not apply to the Applicant will be marked as NA. Rev.04/04/22-rmr

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## STATE OF NEVADA TRANSPORTATION AUTHORITY BACKGROUND INVESTIGATION FOR ALL CARRIER APPLICATIONS SALE AND TRANSFER OF

CPCN: 2063

DOCKET NUMBER: 25-07008 DAT	<b>TE APPLICATION WAS FILED: 7/7/25</b>
SELLER APPLICANT: Andrew Meyers	TITLE: Owner
SELLER COMPANY NAME: Kaptyn Nevada	, Kaptyn
ADDRESS: 4675 S Wynn Road Las Vegas, N	NV 89102
PHONE NUMBERS: 856-534-7496	
BUYER APPLICANT: John Ferrari	TITLE: Owner/CEO
BUYER COMPANY NAME: Echo Nevada, Li	_C dba Kaptyn
ADDRESS: 15734 Aldine Westfield Rd Hous	ton, TX 77032
PHONE NUMBERS: 713-899-3200	
ATTORNEY: Kimberly Maxson-Rushton	PHONE#:702-302-1900
INVESTIGATOR: Chris Greten	DATE ASSIGNED: 7/14/25

Charter Limousine		Contract Carrier		Airport Transfer	X	Scenic Tours
Special Services	X	Charter Bus	X	HHG		NEMT
US DOT Authority		Other States		Taxi		*Tow Car
	701				*Consen	t Non-

	Exhibit
Attach completed Application Oath pages as Exhibit A	A

#### IDENTIFY NEW OWNERSHIP STRUCTURE AS PROPOSED BY BUYER APPLICANT

Corporation LLC X Partnership Sole Proprietorship

Identify each new owner and their percentage of ownership:

TBL Group, Inc. is owned by Hassan El-Lahham (50%) and John Ferrari (50%)

TBL Group, Inc. holds 100% of the member interest of Echo Nevada LLC.

TBL Group Inc owns these transportation companies as well:

Echo AFC Transportation, Echo East Coast Transportation, Echo Windy City Transportation, Chicago North Shore Limousine Group and Reston Limousine.

	Exhibit
Attach as an exhibit, appropriate proof of ownership interest where applicable	В
Will the Applicant (Buyer) be operating under a fictitious firm name? If so, attach copy to exhibit	С

Briefly describe the responsibilities of each new owner, (i.e. driver, operational manager, mechanic, bookkeeper, financial backing only, etc):

If approved, Hassan El-Lahham will have zero interaction with the business. John Ferrari will be living in Texas overseeing the business from a holistic perspective managing up the financial side of the business, vehicle assets, business development. They have hired VP/GM to be responsible for driver qualification files and vehicle maintenance files and hiring/firing/training and supervising. Neither owner will be a driver for the company.

E2 13

attack we have not received all background results, we will make results a compliance item of to the security attack.	ber ue ES		NO	
Name(s): Hassan El-Lahham, John Ferrari, Trevor Halleran, Conetra Blackmon, George Mbulo Jr., Does the Applicant have USDOT Authority? (If so, include the SAFER printout as exhibit) YES	and J	X	T	
Is Applicant operating in another state?  If so, which State and under what type of Authority? Explain: Interstate and headquartered in DOT companies in Illinois, Florida Maryland, Virginia and Texas.	ES Texa	as,	NO Has	
Has the <u>Seller</u> had any previous NTA enforcement action? (Including against the compardrivers)	ies ES	X	NO	
Has the <u>Buyer</u> had any previous NTA enforcement action? (Including against the compandrivers)	ies' 'ES		NO	Control of the Contro
		1	Exh	ı i
If so, attach copies of the Enforcement Database Printout(s). If more than 5 citations incommand summary listing the citation number, fine amounts, and date of issuance, NAC or NRS, violations. Attach copies of the MC/USDOT rating.			D	14
Will (Buyer) Applicant utilize the same domicile currently being used by Seller?  YES	X		NO	T
Does the Applicant have an acceptable Timekeeping method?  YES	X		NO	Ţ
If Yes, Describe: GPS App and tracking				1
Does the (Buyer) Applicant plan to store equipment at a location other than their legal domicile? YES If so, provide address (If known):		1	NO	Ι
	ES	X	NC	0
Can the Applicant secure insurance as required by NAC 706.191?	ES	X	NC	כ
				nich
Attach appropriate proof of insurance, or ability to obtain, as an Exhibit			Exh E	-
Attach appropriate proof of insurance, or ability to obtain, as an Exhibit  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  YES	X		-	E
Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  VES  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  YES	X		E	E
Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  YES  Does the Applicant (Buyer) understand the requirements that pertain to the establishment of a substance abuse policy/program as contained in 49 CFR Parts 40, 382, and 391?  YES  Has the Applicant (Buyer) contracted with a laboratory to perform and monitor their substance abuse	X		NO	
Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  YES  Does the Applicant (Buyer) understand the requirements that pertain to the establishment of a substance abuse policy/program as contained in 49 CFR Parts 40, 382, and 391?  YES  Has the Applicant (Buyer) contracted with a laboratory to perform and monitor their substance abuse program?	X		NO NO	
Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  Does the Applicant (Buyer) understand the requirements that pertain to the establishment of a substance abuse policy/program as contained in 49 CFR Parts 40, 382, and 391?  Has the Applicant (Buyer) contracted with a laboratory to perform and monitor their substance abuse program?  If so, which laboratory? Globat Safety Network  Does the Applicant (Buyer) have adequate personnel (drivers, managers, etc) to operate their	X		NO NO NO	
Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  Does the Applicant (Buyer) understand the requirements that pertain to the establishment of a substance abuse policy/program as contained in 49 CFR Parts 40, 382, and 391?  YES Has the Applicant (Buyer) contracted with a laboratory to perform and monitor their substance abuse program?  If so, which laboratory? Global Safety Network	X		NO NO NO	
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Does the Applicant (Buyer) understand the limitations inherent in their grant of operating authority (i.e. consent vs. non-consent tows, charter bus vs. scenic tours)?  YES	X	NO	
(HHG Only) Will Applicant (Buyer) be obtaining a Warehouse Permit?  YES	NA	NO	NA
(HHG Only) Does Seller have a current Warehouse Permit? YES	NA	NO	NA
If the seller has a warehouse permit, do they understand a Voluntary Cancellation Application must be filed because permits are non-transferable?  YES	NA	NO	NA
		Exi	nibit

Exhibit
Н
-

The second secon	N - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	Exhibit
Attach signed Knowledge Statement.		

CON	IPLIANCE ITEMS
1	Avoid Material Changes
2	File with the Authority evidence, (Form E), or required insurance in Applicant's name.
3	File with the Authority the necessary insurance (Certificate of Insurance, Form E and Schedule of Autos), describing liability limits, and vehicles covered.
4	Make vehicle(s) available for inspection by Enforcement Staff to ensure that they properly registered in motor carrier's name, display CPCN number, name of motor carrier, or logo, and any other required markings. Provide copies of Insurance cab card, annual (USDOT) vehicle inspection, titles, and registrations.
5	Ensure all drivers have applied for temperary drivers permit (passenger transportation only) add the new CPCN to all driver permits Carrier must provide new Verification of Employment form for each existing permit. Issue new permits.
6	Ensure Driver qualification files are setup in accordance with CFR 391.51. Explain and make available set-up of time tracking method put into place. Ensure all drivers have pre-employment drug testing in accordance with CFR 382.301. Make available to Enforcement Staff for inspection their business and equipment domiciles.
7	Ensure vehicle maintenance files are setup in accordance with CFR 396.
8	File a copy of carrier's Charter Order (Charter Limousine/Scenic Tours) for review by Authority Staff, which includes the CPCN number granted.
9	File a tariff for review by the Financial Analyst, which includes a description of the authority granted, CPCN number, the motor carrier name, d/b/a, name and title of the issuing officer, and address.
10	Provide copy of contract with a laboratory to perform and monitor their substance abuse program and enrollment list.
11	Apply for NTA Decal(s)-(Contract Carriers/Scenic Tours-or any vehicle under 16 passengers.)
12	Provide copy of Business License for all applicable counties. (Charter Bus/ Consent Only Tow carriers do not need to provide-remove if not applicable)
13	Provide a Printout of the general ledger accounts, balance sheet, and profit/Loss statement for the setup of the company for review and acceptance by NTA Staff (for fully regulated carriers ONLY)
14	Provide signed Affidavit acknowledging requirements of NTA Annual Report pursuant to NRS 706.167 (for fully regulated carriers ONLY)
15	Remit to the Authority any noticing fees and/or other outstanding debt due to the Authority.
16	Fingerprint results for Hassan El-Lahham, John Ferrari, Trevor Halleran, Conetra Blackmon, George Mbulo Jr., and J.J. Bell, with no areas of concerns noted

INVESTIGATOR: Wy http:	DATE: 10/7/25
REVIEWED BY SUPERVISOR: TOMAND	DATE: 10(07 125
REVIEWED BY APPLICATION MANAGER:	DATE: 10 /2/25

A listed EXHIBIT, (A,B,C etc), is the documentary evidence of the requirement being met. If a requirement has not been met, the EXHIBIT category will be left blank and it will be checked as a compliance item. Questions that do not apply to the Applicant will be marked as NA. Rev.04/04/22-rmr

E23/3

# STATE OF NEVADA TRANSPORTATION AUTHORITY BACKGROUND INVESTIGATION FOR ALL CARRIER APPLICATIONS SALE AND TRANSFER OF

CPCN: 1007

DOCKET NUMBER: 25-07009 DA	TE APPLICATION WAS FILED: 7/7/25
SELLER APPLICANT: Andrew Meyers	TITLE: Owner
SELLER COMPANY NAME: Kaptyn Nevada	, LLC dba Presidential Limousine
ADDRESS: 4675 S Wynn Road Las Vegas, I	NV 89102
PHONE NUMBERS: 856-534-7496	
BUYER APPLICANT: John Ferrari	TITLE: Owner/CEO
BUYER COMPANY NAME: Echo Nevada, LI	LC dba Kaptyn
ADDRESS: 15734 Aldine Westfield Rd House	ston, TX 77032
PHONE NUMBERS: 713-899-3200	
ATTORNEY: Kimberly Maxson-Rushton	PHONE#:702-302-1900
INVESTIGATOR: Chris Greten	DATE ASSIGNED: 7/14/25

Special Services X Charter Bus HHG NEM	
	AT
US DOT Authority Other States Taxi *Tow C	Car

Exhibit
A

#### IDENTIFY NEW OWNERSHIP STRUCTURE AS PROPOSED BY BUYER APPLICANT

Corporation LLC X Partnership Sole Proprietorship

Identify each new owner and their percentage of ownership:

TBL Group, Inc. is owned by Hassan El-Lahham (50%) and John Ferrari (50%)

TBL Group, Inc. holds 100% of the member interest of Echo Nevada LLC.

TBL Group Inc owns these transportation companies as well:

Echo AFC Transportation, Echo East Coast Transportation, Echo Windy City Transportation, Chicago North Shore Limousine Group and Reston Limousine.

	Exhibit
Attach as an exhibit, appropriate proof of ownership interest where applicable	В
Will the Applicant (Buyer) be operating under a fictitious firm name? If so, attach copy to exhibit	С

Briefly describe the responsibilities of each new owner, (i.e. driver, operational manager, mechanic, bookkeeper, financial backing only, etc):

If approved, Hassan El-Lahham will have zero interaction with the business. John Ferrari will be living in Texas overseeing the business from a holistic perspective managing up the financial side of the business, vehicle assets, business development. They have hired VP/GM to be responsible for driver qualification files and vehicle maintenance files and hiring/firing/training and supervising. Neither owner will be a driver for the company.

E3 1/3

Has the criminal background check disclosed any issue of concern? Due to the recent cybe attack we have not received all background results, we will make results a compliance item due to the compliance item due to the compliance item.	В	NO	
to the security attack.  YES	Section 1	D	1
Name(s): Hassan El-Lahham, John Ferrari, Trevor Halleran, Conetra Blackmon, George Mbulo Jr., ar Does the Applicant have USDOT Authority? (If so, include the SAFER printout as exhibit)	na J.J.		
YES	- 10		
ls Applicant operating in another state?			
If so, which State and under what type of Authority? Explain: Interstate and headquartered in DOT companies in Illinois, Florida Maryland, Virginia and Texas.	[exas	, Has	5
Has the <u>Seller</u> had any previous NTA enforcement action? (Including against the companied drivers)	200	NO	T
Has the <u>Buyer</u> had any previous NTA enforcement action? (Including against the companie drivers)	210	NO	
If so, attach copies of the Enforcement Database Printout(s). If more than 5 citations inclusions inclusions the citation number, fine amounts, and date of issuance, NAC or NRS, or violations. Attach copies of the MC/USDOT rating.	ide a CFR	D	nibit
Will (Buyer) Applicant utilize the same domicile currently being used by Seller?  YES	Х	NO	T
If not, what is the domicile address:		140	-
Does the Applicant house as a secretable Time beautiful 10		NO	
Does the Applicant have an acceptable Timekeeping method?  YES  If Yes, Describe: GPS App and tracking	X	NO	1
	,	NO	1 1/
Does the (Buyer) Applicant plan to store equipment at a location other than their legal domicile? YES If so, provide address (If known):		NO	X
Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent	X		
with that authority?		No	0
Can the Applicant secure insurance as required by NAC 706.191?  YES	S X	N	2
	Ш	Ext	nibit
Attach appropriate proof of insurance, or ability to obtain, as an Exhibit	-		E
Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?  YES	X	NO	
Does the Applicant (Buyer) understand the requirements contained within 49 CFR 396 as they pertain to the establishment and maintenance of vehicle maintenance records?  YES	X	NO	
Does the Applicant (Buyer) understand the requirements that pertain to the establishment of a substance abuse policy/program as contained in 49 CFR Parts 40, 382, and 391?	Х	NO	
Has the Applicant (Buyer) contracted with a laboratory to perform and monitor their substance abuse program?  YES	Х	NO	
If so, which laboratory? Global Safety Network			
Does the Applicant (Buyer) have adequate personnel (drivers, managers, etc) to operate their business?	Х	NO	
		Exh	nibit
Attach copies of the Buyer Applicant's proposed charter orders, bills of lading, tow bill (invoice tariff (tow only) etc., as applicable, as an Exhibit	),		F
		Cul	nibit
Attach copies of proposed logo (limousine only, if applicable)			ilibit 3
Attach copies of proposed logo (limousine only, if applicable)			

regul	the Applicant (Buyer) demonstrated an adequate working knowledge of the statutes and ations that pertain to operating authority sought (Including all relevant provisions of NRS Chapter NAC Chapter 706, and 49 CFR?	х	NO	
Does	the Applicant (Buyer) understand the limitations inherent in their grant of operating authority consent vs. non-consent tows, charter bus vs. scenic tours)?  YES	X	NO	
(HHC	Only) Will Applicant (Buyer) be obtaining a Warehouse Permit?	NA	NO	NA
	6 Only) Does Seller have a current Warehouse Permit?	NA	NO	NA
	seller has a warehouse permit, do they understand a Voluntary Cancellation Application must ed because permits are non-transferable?	NA	NO	NA
			+	nibit
The	ch Seller Operational Inspection as an Exhibit last Operational Inspection was conducted on 2/22/24. This resulted in some ve	rbal	1	Н
wan	nings and no citations were issued.		Ext	nibit
Attac	ch signed Knowledge Statement.			
COM	PLIANCE ITEMS			
1	Avoid Material Changes			
2	File with the Authority evidence, (Form E), or required insurance in Applicant's name.			-
3	File with the Authority the necessary insurance (Certificate of Insurance, Form E and Schodescribing liability limits, and vehicles covered.			V.=387
4	Make vehicle(s) available for inspection by Enforcement Staff to ensure that they properly registered in motor carrier's name, display CPCN number, name of motor carrier, or logo, and any other required markings. Provide copies of Insurance cab card, annual (USDOT) vehicle inspection, titles, and registrations.			
5	Ensure all drivers have applied for temporary drivers permit (passenger transportation only)-add to all driver permits. Carrier must provide new Verification of Employment form for each existing permits.			
6	Ensure Driver qualification files are setup in accordance with CFR 391.51. Explain and make available set-up of time tracking method put into place. Ensure all drivers have pre-employment drug testing in accordance with CFR 382.301. Make available to Enforcement Staff for inspection their business and equipment domiciles.			
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10	Provide copy of contract with a laboratory to perform and monitor their substance abuse program and enrollment list.			nent
11	Apply for NTA Decal(s)-(Contract Carriers/Scenic Tours-or any vehicle under 16 passengers.)			
12	Provide copy of Business License for all applicable counties. (Charter Bus/ Consent Only Tow need to provide-remove if not applicable)			
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14	Provide signed Affidavit acknowledging requirements of NTA Annual Report pursuant to NRS 7 regulated carriers ONLY)	706.10	67 (for	fully
15	Remit to the Authority any noticing fees and/or other outstanding debt due to the Authority.		300 a v	
16	Fingerprint results for Hassan El-Lahham, John Ferrari, Trevor Halleran, Conetra Blackmon, G and J.J. Bell, with no areas of concerns noted	eorge	Mbulo	Jr.,

REVIEWED BY APPLICATION MANAGER:

DATE: 10/7/25

DATE: 10/7/25

DATE: 10/7/25

DATE: 10/7/25

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## STATE OF NEVADA TRANSPORTATION AUTHORITY BACKGROUND INVESTIGATION FOR ALL CARRIER APPLICATIONS SALE AND TRANSFER OF

CPCN: 2119

DOCKET NUMBER: 25-07010 DATE APPLICATION WAS FILED: 7/7/25				
SELLER APPLICANT: Andrew Meyers	TITLE: Owner			
SELLER COMPANY NAME: Kaptyn Neva	ada, LLC Presidential Limousine			
ADDRESS: 4675 S Wynn Road Las Vega	s, NV 89102			
PHONE NUMBERS: 856-534-7496				
BUYER APPLICANT: John Ferrari	BUYER APPLICANT: John Ferrari TITLE: Owner/CEO			
BUYER COMPANY NAME: Echo Nevada, LLC dba Presidential Limousine				
ADDRESS: 15734 Aldine Westfield Rd Houston, TX 77032				
PHONE NUMBERS: 713-899-3200				
ATTORNEY: Kimberly Maxson-Rushton PHONE#:702-302-1900				
INVESTIGATOR: Chris Greten DATE ASSIGNED: 7/14/25				

WHAT TYPE OF AUTHORITY/SERVICE DOES THE SELLER APPLICANT HAVE?

Contract Carrier		Airport Transfer	Sce	nic Tours
Charter Bus	X	HHG		NEMT
Other States		Taxi	*T	ow Car
1		40.40	*Consent	Non- consent
	Charter Bus	Charter Bus X	Charter Bus X HHG	Charter Bus X HHG I Other States Taxi *T

	Exhibit
Attach completed Application Oath pages as Exhibit A	A

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Echo AFC Transportation, Echo East Coast Transportation, Echo Windy City Transportation, Chicago North Shore Limousine Group and Reston Limousine.

	Exhibit
Attach as an exhibit, appropriate proof of ownership interest where applicable	В
Will the Applicant (Buyer) be operating under a fictitious firm name? If so, attach copy to exhibit	С

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E4 1/3

Has the criminal background check disclosed any issue of concern? Due to the recent cyber attack we have not received all background results, we will make results a compliance item due to the security attack.  YES		NO	
Name(s): Hassan El-Lahham, John Ferrari, Trevor Halleran, Conetra Blackmon, George Mbulo Jr., and	J.J. 1	Bell	
Does the Applicant have USDOT Authority? (If so, include the SAFER printout as exhibit) YES	X	NO	
Is Applicant operating in another state?  YES	X	NO	
If so, which State and under what type of Authority? Explain: Interstate and headquartered in Te DOT companies in Illinois, Florida Maryland, Virginia and Texas.	xas,	Has 5	
Has the <u>Seller</u> had any previous NTA enforcement action? (Including against the companies drivers)		NO	
Has the <u>Buyer</u> had any previous NTA enforcement action? (Including against the companies' drivers)	- 1	NO	х
		Exhi	bit
If so, attach copies of the Enforcement Database Printout(s). If more than 5 citations include summary listing the citation number, fine amounts, and date of issuance, NAC or NRS, or violations. Attach copies of the MC/USDOT rating.		D	
Will (Buyer) Applicant utilize the same domicile currently being used by Seller?	Х	NO	
If not, what is the domicile address:			
Does the Applicant have an acceptable Timekeeping method?	X	NO	i Salahan
If Yes, Describe: GPS App and tracking			
Does the (Buyer) Applicant plan to store equipment at a location other than their legal domicile? YES If so, provide address (If known):	1	NO	Х
Does the (Buyer) Applicant understand the operating authority sought, and is their plans consistent with that authority?	Х	NO	i ii
Can the Applicant secure insurance as required by NAC 706.191?	X	NO	
		Exhi	hit
Attach appropriate proof of insurance, or ability to obtain, as an Exhibit	200	E	
Does the Applicant (Buyer) understand the requirements contained within 49 CFR 391.51 as they pertain to the establishment and maintenance of driver qualification files?	Х	NO	
	X	NO	
	X	NO	
Has the Applicant (Buyer) contracted with a laboratory to perform and monitor their substance abuse program?  YES	X	NO	
If so, which laboratory? Global Safety Network	_		_
A CAMPAGE OF THE STATE OF THE S	X		
business?  YES		NO	
		Exhi	bit
Attach copies of the Buyer Applicant's proposed charter orders, bills of lading, tow bill (invoice), tariff (tow only) etc., as applicable, as an Exhibit		F	
		Exhi	
Attach copies of proposed logo (limousine only, if applicable)		G	
Has the Applicant (Buyer) demonstrated an adequate working knowledge of the statutes and regulations that pertain to operating authority sought (Including all relevant provisions of NRS Chapter 706, NAC Chapter 706, and 49 CFR?	x	NO	

EF 2/3

Does the Applicant (Buyer) understand the limitations inherent in their grant of operating authority (i.e. consent vs. non-consent tows, charter bus vs. scenic tours)?  YES	Х	NO	
(HHG Only) Will Applicant (Buyer) be obtaining a Warehouse Permit? YES	NA	NO	NA
(HHG Only) Does <b>Seller</b> have a <b>current</b> Warehouse Permit? <b>YES</b>	NA	NO	NA
If the seller has a warehouse permit, do they understand a Voluntary Cancellation Application must be filed because permits are non-transferable? <b>YES</b>	NA	NO	NA

	Exhibit
Attach Seller Operational Inspection as an Exhibit	Н
-Last Operational Inspection was conducted on 5/21/24 and no violations were noted.	
	Exhibit
Attach signed Knowledge Statement.	

CON	PLIANCE ITEMS
1	Avoid Material Changes
2	File with the Authority evidence, (Form E), or required insurance in Applicant's name.
3	File with the Authority the necessary insurance (Certificate of Insurance, Form E and Schedule of Autos), describing liability limits, and vehicles covered.
4	Make vehicle(s) available for inspection by Enforcement Staff to ensure that they properly registered in motor carrier's name, display CPCN number, name of motor carrier, or logo, and any other required markings. Provide copies of Insurance cab card, annual (USDOT) vehicle inspection, titles, and registrations.
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11	Fingerprint results for Hassan El-Lahham, John Ferrari, Trevor Halleran, Conetra Blackmon, George Mbulo Jr., and J.J. Bell, with no areas of concerns noted.
12	Remit to the Authority any noticing fees and/or other outstanding debt due to the Authority.

INVESTIGATOR:	DATE: 10/7/75
REVIEWED BY SUPERVISOR: WWW	DATE: 10/07/2-5
REVIEWED BY APPLICATION MANAGER: To Maure	DATE: (0/2/25

A listed EXHIBIT, (A,B,C etc), is the documentary evidence of the requirement being met. If a requirement has not been met, the EXHIBIT category will be left blank and it will be checked as a compliance item. Questions that do not apply to the Applicant will be marked as NA. Rev.04/04/22-rmr

E4 3/3

### Echo Nevada, LLC

#### Opening Balance Sheet - August 1, 2025

Cash	500,000
Accounts Receivable	
Other Current Assets	
Current Assets	500,000
FF&E	350,000
ROU Lease - Vehicles, net	5,866,000
Fixed Assets, Net	6,216,000
Other LT Assets, Intangibles	1,313,795
Total Assets	8,029,795
Accounts Payable	-
Accrued Expenses	-
Other Current Liabilities	
Current Liabilities	-
ROU Lease Liability	5,429,795
Promissory Note	1,600,000
Long Term Liabilities	7,029,795
Total Liabilities	7,029,795
Total Equity	1,000,000
Total Liabiities & Equity	8,029,795

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Ecilo Mevada, EEO														
Operations Commence August 1, 2025	Aug-25	Sep-25	Oct 2025	Nov 2025	Dec 2025	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	First Year	%
Income														
Total 4100 Kaptyn Lux EV Sedan	-	32	497	338	191	42,206	32,613	9,264	5,318	21,609	Ξ		112,068	0.9%
Total 4150 Kaptyn Lux SUV EV Sedan	218,380	254,173	293,891	286,780	240,765	269,213	271,681	218,248	205,411	223,333	222,998	202,142	2,907,016	22.7%
Total 4250 ICE SUV	433,806	536,671	499,611	459,570	477.064	550,139	577,329	448,207	503,491	544,917	409,318	414,877	5,855,000	45.8%
4388 Uber Premium Income	21,615	22,047				9,004	13,713	16,962	11,641	36,008	20,457	15,881	167,329	1.3%
Total 4000 Affordable Premium Tariff Revenue	673,801	812,923	793,999	746,688	718,021	870,562	895,335	692,682	725,861	825,867	652,773	632,900	9,041,412	70.7%
													0	
Total 4300 Charter Revenue	237,293	257,835	331,397	271,750	268,132	319,587	370,136	296,923	289,098	312,757	257,540	201,221	3,413,668	26.7%
Total 4360 Shuttle Revenue	34,567	19,100	15,490	10,276	10,506	26,713	63,987	21,743	33,522	23,107	52,035	22,336	333,382	2.6%
Total 4295 Kaptyn XL and Stretch	271,860	276,935	346,887	282,025	278,637	346,300	434,122	318,667	322,620	335,864	309,575	223,557	3,747,050	29.3%
Total Income	945,661	1,089,858	1,140,886	1,028,713	996,658	1,216,862	1,329,457	1,011,349	1,048,481	1,161,731	962,348	856,457	12,788,462	100.0%
Total 5215 Driver Compensation & Benefits	259,166	268,026	299,517	279,233	284,512	321,955	320,813	269,027	238,901	289,686	242,426	269,436	3,342,697	26.1%
													0	
5302 Fiest Leases Expense	102,238	102,238	102,238	102,238	102,238	102,238	102,238	102,238	102,238	102,238	102,238	102,238	1,226,851	9.6%
5306 Fuel-Gas	27,469	29,505	30,746	27,850	26,982	22,130	25,099	28,733	24,981	37,685	30,459	27,128	338,767	2.6%
5335 Fuel-Electricity	8,005	8,957	8,353	8,455	8,191	5,187	6,579	10,972	7,078	9,082	7,639	11,995	100,493	0.8%
5345 Wash/Detail	11,610	11,288	12,735	10,655	10,323	14,335	12,624	12,385	14,140	13,211	26,462	14,366	164,132	1.3%
5346 Repairs	59,956	64,227	41,921	60,624	58.734	71,281	70,387	83,335	58,270	50,352	34,010	77,807	730,905	5.7%
5351 Vehicle Move & Relocation				0	0	3,000		3,050	1,400				7,450	0.1%
5362 Insurance-Auto Liability	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,200,000	9.4%
5365 Insurance-Collision	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	0.5%
5370 License and Registration	9,067	12,094	12,652	11,415	11,059	9,784	9,067	11,848	9,067	9,007	9,067	12,094	126,221	1.0%
Total 5301 Vehicle	323,345	333,308	313,645	326,235	322,527	332,955	330,994	357,560	322,173	326,575	314,873	350,628	3,954,818	30.9%
5305 Credit Card Fees	27,362	24,215	31,992	22,857	22,144	32,546	35,875	27,788	34,661	30,986	26,261	25,670	342.357	2.7%
5311 Cell phone and Tablet Expense	3,294	2,021	1,767	1,908	1,848	10,309	11,056	11,509	5,073	5,192	8,771	-966	61,780	0.5%
5312 Comps-Champagne	3,508	3,508	3,508	3,311	3,208	3,508		3,508	3,508	3,132	3,508	3,508	37,714	0.3%
5313 Comps-Water	3,764	5,232	5.998	4,938	4,785	2,808		5,616	8,121	5.870	3,015	6,700	56,847	0.4%
5316 Airport-Badging Costs	350	635	891	599	581	332	394	394	677	461	320	350	5,984	0.0%
5318 Airport-AVI Fees	11,627	12,104	12,620	11,425	11,069	12,266	10.901	9,733	13,506	14,525	33,780	25,449	179.003	1,4%
5322 Employee-Drug/Background Test	2,473	2,639	2,419	2,491	2,413	1,757	2,548	3.083	1,948	745	1,208	4.963	28,687	0.2%
5330 Employee-Food & Beverage	886	106		100	97	(2000)	63		131	689	562	252	2,885	0.0%
5332 Parking Tickets & Violations	195	-497	-508	-469	-454	111	-310	-307	-177	-121	-160	272	-2,698	0.0%
Total 5336 Commissions	20,454	19.007	21,611	17,941	17,382	21,230	25,724	22,098	22,144	25,062	20.623	9,152	242,428	1,9%
5356 Service Charges	3,238	3.113	3,346	2.939	2.847	27,200	20,124	3,406	25,177	5,246	6,137	2,382	32,655	0.3%
5386 Mileage and Auto Expense	281	171	202	161	156			5,400		-43	123	2,302		
5387 Parking Costs		***	202	0	0	106		-112	20	101	123		1,051	0.0%
5388 Repairs-Facility	1,331	1,000	0	944	914	100		-112	20	101			116	0.0%
5395 Farm In	28,148	18,625	30,181	17,580	17,032	11,899	13,294	19,513	10.252	17 944	47 000	4,556	8,746	0.1%
5400 Driver Uniforms and Masks	716	3,166	264	2,989	2.895	0	2,710	751	19,353	17,844	47,002	18,220	258,692	2.0%
Total 5300 Other COTS-Livery	107,627	95,045	114,290	89,713	86,917	96,871	102,254		400.000	731		716	14,937	0,1%
Total Cost of Goods Sold	690,138	696,379	727,452	695,181	693,956	751,781	754,061	106,979	108,965	110,419	151,149	100,952	1,271,182	9.9%
Gross Profit	255,523	393,479	413,434					733,567	670,038	726,681	708,448	721,016	8,568,698	67.0%
SIVE FIVE	255,523	36 1%	413,434 36.2%	333,533 32.4%	302,702 30.4%	465,081 38 2%	575,396 43.3%	277,782 27 5%	378,443 36 1%	435,050	253,900	135,441	4,219,764	33.0%
	21,476	30 170	30.276	32.4%	30.4%	30 2%	43.3%	21 3%	35 7%	37 4%	26 4%	15 8%	33.0%	

	Operations Commence August 1, 2025 6005 Compensation & Benefits	<u>Aug-25</u>	Sep-25	Oct 2025	Nov 2025	Dec 2025	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	<u>Jul-26</u>	First Year	<u>%</u>
	6007 Fleet Operations Labor														
	6010 Base Compensation	25,806	25,360	26,547	23,937	23,191	24,277	25,666	28,295	27,826	28,740	30,330	25,733	315,711	2.5%
	6011 Base Compensation-Bonus		5	5	5	5	4,911	161						5,091	0.0%
	6015 Base Compensation-PTO	462	580	607	547	530	696	274		154		154	154	4,159	0.0%
	6020 Benefits-Disability and Life	508	254	266	240	232	254	254	254	254	254	254	254	3,276	0.0%
	6021 Senefits-Supplemental Health	(924)	(1.849)	(1,935)	(1,745)	(1,691)	(1,452)	(1,492)	(412)	(2,003)	(1,592)	(1,643)	(1,849)	(18,587)	-0.1%
	6022 Benefits-Health Insurance	4,114	3,815	3,994	3,601	3,489	3,430	3,591	3,590	3,495	3,578	3,558	3,570	43,826	0.3%
	6024 Benefits-Works Compensation	149	147	154	139	135	230	208	259	292	156	150	150	2,168	0.0%
	Total 6031 Travel & Entertainment	)#(	9	-	-	u u	413	20	237	( <b>4</b> )	423	25		1.094	0.0%
	6032 Payroll Tax Expense	2,173	2,067	2,164	1,951	1,891	3,380	2,691	2,678	2,455	3,187	2,130	2,061	28,828	0.2%
7/4	Total 6007 Fleet Operations Labor	32,288	30,380	31,803	28,676	27,782	36,138	31,373	34,901	32,474	34,746	34,933	30,074	385,566	3.0%
	6038 Chauffeur Success Labor			=	•						Part of Part of the Control of the C				0.0%
	6043 Base Compensation	25,013	30,667	32,102	28,946	28,044	28,918	29,838	32,003	28,469	41,954	31,091	27,372	364,418	2.8%
	6045 Base Compensation-Bonus				-									-	0.0%
	6047 Base Compensation-PTO	2,059	724	758	683	662	1,079	1,487	1,814	2.039	797	3,366	1,775	17,242	0.1%
	6051 Benefits-Disability and Life	(200)	287	300	271	262	400	364	366	364	364	329	287	3,394	0.0%
	6053 Benefits-Supplemental Health	(99)	(171)	(179)	(162)	(157)	(444)	(270)	(78)	(330)	(255)	(174)	(203)	(2,522)	0.0%
	6057 Benefits-Health Insurance	2,921	2,662	2,786	2,512	2,434	3,725	3,493	2,867	2,645	2,993	3,977	1,410	34,424	0.3%
	6059 Benefits-Workers Compensation		130	137	123	119	132	114	147	93	105	96	103	1,299	0.0%
	6083 Payroll Tax Expense	2,859	2,690	2,816	2,539	2,460	3,278	3,366	3,580	3,195	4,534	3,567	3,065	37,950	0.3%
-	Total 6038 Chauffeur Success Labor	32,553	36,988	38,720	34,913	33,825	37,089	38,392	40,698	36,475	50,493	42,252	33,807	456,206	3.6%
	6040 Customer Experience Labor	*	1210/4/2020	34		-					00,100	72,202	00,001	400,200	0.0%
	6042 Base Compensation	50,069	55,154	57,737	52,060	50,438	76,514	78,082	77,702	73,864	59,967	70,236	66,916	768,739	6.0%
	6044 Base Compensation-Bonus	15	10	10	9	9	50		250	70,001	200	(100)	00,010	454	0.0%
	6048 Base Compensation-PTO	3,190	2,947	3,085	2,782	2,695	3,058	3,748	1,777	3,097	4,884	3,308	2.267	36,839	0.3%
	6054 Benefits-Disability and Life	(209)	488	511	460	446	704	535	685	329	413	473	477	5,312	0.0%
	6055 Benefits-Supplemental Health			*						020	710	470	711	3,312	0.0%
	6056 Benefits-Health Insurance	8,543	4,841	5,067	4,569	4,427	9,671	10,492	8,301	8,879	8,276	8,468	13,223	94,757	0.7%
	6058 Benefits-Workers Compensation	383	223	234	211	204	360	357	523	339	300	273	277	3,683	0.0%
	6064 Payroll Tax Expense	7,672	7,053	7,384	6,658	6,450	8,804	8.985	8,467	8,034	8,611	7,754	7.183	93,055	0.7%
100	Total 6040 Customer Experience Labor	69,663	70,717	74,028	66,749	64,669	99,161	102,198	97,704	94,543	82,650	90,413	90,343	1,002,838	7.8%
	Total 6075 Corporate & Administrative Labor	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	120,000	0.9%
	Total 6106 Finance, Acct & Risk Mgt Labor	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000		
	Total 6140 Human Resources Labor	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	0.5%
	Total 6208 Marketing and Business Dev Labor	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	60,000 198,000	0.5%
	Total 6174 Information Technologies Labor	5,034	4,078	4,269	3,849	3,729	10,509	8,562	7,607	6,643	6,910	6,192	6,293	73,674	1.5%
-	Total 6005 Compensation & Benefits	176,037	178,663	185,319	170,687	166,506	219,397	217,025	217,410	206,634	211,298	210,290	197,017	2,356,284	0.6%
	6244 Other Operating Expense	voaksas			-	-	210,002	217,020	211,410	200,000	211,200	210,230	157,017	2,330,204	0.0%
	6256 Bank Charges	4,997	5,345	5,595	5,045	4,888	5,117	5,227	5,737	5,110	4,233	5,389	4,611	61,295	
	6257 Business Gifts	213.5.0	34	36	32	31	w,	0,227	0,107	60	4,200	3,565	4,011	194	0,5%
	6258 Business Entertainment						123			00				123	0.0%
	6250 Business Meals	55	81	85	76	74	857	42	115	1,085	137	272	19		
	6262 Cash Over/Short	298	58	61	55	53	(69)	492	487		22			2,898	0.0%
	6265 Computer and IT Equipment	545	1,004	1,051	948	918	694	5,206		(302)		346	6	1,506	0.0%
	6266 Dues and Subscriptions	134	1,004	1,031	141	136	2,160	5,206	530	723	798	972	762	14,152	0.1%
	6268 Memberships	1.04	173	130	191	130	1,085	10	528	713	146	1,059	810	6,142	0.0%
	6269 Employee Gifts	1,492	402	421	379	368	1,065	531	4 505	4 407	288	0.404	4 505	1,373	0.0%
<b>3</b> 21	6270 Employee-Drug Test	1,752	702	421	3/3	300	148	931	1,505	1,487	1,894	2,101	1,592	24,444	0.2%
	THE THEORY AND WINE I WAS			-	7	-	1440							148	0.0%

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## Care Employee-Recorditment-Ceneral		24	537	563	507	491	1,777	480	2,275	5,113	493	415	927		
## Carle Dualinerse Licenses	6274 Employee-Recruitment-General			82	2	_	250				139	252		641	0.0%
## Carry Parking Costa	6275 Fees/NTA charges	500	400	419	378	366	1,135	1,320	1,325	1,125	1,075	1,225	450	9,717	
8278 Contributions—Charitable 8 278 Contributions—Charitable 8 278 Contributions—Complicate Housing 9 3 3,100 0.0% 8286 Insurance-Umbrella Poticies 9 3,100 0.0% 83,10	6276 Business Licenses	1,744	2,244	2,349	2,118	2,052	1,701	1,701	833	833	2,706	2,044	6,889	27,213	0.2%
Cast Corporate Housing	6277 Parking Costs	84	41	43	39	37				189	48	69		550	0.0%
6282 Education & Seminars 6282 Education & Seminars 6286 Insurance-Umbriella Policies 7 - 1,089 (1,089) - 5 - 6,09% 6286 Insurance-Comp Liability 7	6278 Contributions-Charitable			•		-		2,000		500	600			3,100	0.0%
6285 Insurance-Umbralla Policies 6286 Insurance-Corp Librillity 7 1,089 (1,089) 7	6281 Corporate Housing			÷		Ų.									0.0%
6286 Insurance-Corp Liability  Total 6298 Marketing  31,814  29,023  30,381  27,394  26,541  37,487  30,794  27,061  31,766  31,730  34,251  26,583  364,825  29%  6319 Tax Expense  Total 6329 Occupancy  30,055  23,522  24,624  22,203  21,511  34,464  24,424  32,621  26,295  28,106  32,284  20,548  320,654  25,585  364,825  29%  6332 Operating Lasse-Other Equipment  159  159  166  150  145  186  157  157  157  186  159  188  1,967  0.0%  6333 Moving/Relocation Expense	6282 Education & Seminars					-								1341	0.0%
Total 6296 Marketing 31,814 29,023 30,381 27,394 26,541 37,487 30,794 27,061 31,786 31,730 34,251 26,583 364,825 2.9% 6319 Tax Expense	6285 Insurance-Umbrella Policies				-	8	1,089	(1,089)						.*:	0.0%
6319 Tax Expense  Total 6320 Occupancy  6319 Tax Expense  Total 6320 Occupancy  6320 Decupancy  6330 Decupancy	6286 Insurance-Corp Liability			-											0.0%
Total 6320 Occupancy 30,055 23,522 24,624 22,203 21,511 34,464 24,424 32,621 26,295 28,106 32,284 20,546 320,654 2.5% 6332 Operating Lease-Other Equipment 159 159 166 150 145 186 157 157 157 157 186 159 188 1,967 0.0% 6333 Moving/Relocation Expense	Total 6296 Marketing	31,814	29,023	30,381	27,394	26,541	37,487	30,794	27,061	31,766	31,730	34,251	26,583	364,825	2,9%
6332 Operating Lease-Other Equipment	6319 Tax Expense			()*)	*	×									0.0%
6335 Moving/Relocation Expense	Total 6320 Occupancy	30,055	23,522	24,624	22,203	21,511	34,464	24,424	32,621	26,295	28,106	32,284	20,546	320,654	2.5%
6335 Software Development Expense	6332 Operating Lease-Other Equipment	159	159	166	150	145	186	157	157	157	186	159	188	1,967	0.0%
6336 Software-Recurring Fees 2,533 1,901 1,990 1,794 1,738 6,069 16,963 15,979 15,527 10,400 405 3,194 78,494 0,6% Total 6338 Professional Services 24,900 21,775 22,209 21,255 20,982 29,275 20,442 20,788 22,780 21,775 21,775 21,775 269,731 2.1% 6350 Office Supplies 1,121 2,097 2,195 1,980 1,918 2,862 2,779 583 3,253 1,460 3,198 2,481 25,927 0,2% 6352 Telephone 6,952 7,543 7,896 7,120 6,898 5,690 6,471 5,660 5,823 5,886 6,969 3,168 76,076 0,6% Total 6354 Travel 41 3,210 3,360 3,030 2,935 2 224 - 116 367 13,283 0,1% 6376 Amort-LH Improvements 224 - 116 367 13,283 0,1% 6376 Depr-Vehicles	6333 Moving/Relocation Expense				*									-	0.0%
Total 6338 Professional Services 24,900 21,775 22,209 21,255 20,982 29,275 20,442 20,788 22,780 21,775 21,775 21,775 289,731 2.1% 6350 Office Supplies 1,121 2,097 2,195 1,980 1,918 2,862 2,779 583 3,253 1,460 3,198 2,481 25,927 0,2% 6352 Telephone 6,695 7,543 7,896 7,120 6,898 5,690 6,471 5,660 5,823 5,886 6,969 3,168 76,076 0,6% Total 6354 Travel 41 3,210 3,360 3,030 2,935 224 - 116 367 13,283 0,1% 6376 Amort-LH Improvements 0,0% 6378 Depr-Vehicles	6335 Software Development Expense			•										2.5	0.0%
6350 Office Supplies 1,121 2,097 2,195 1,980 1,918 2,862 2,779 583 3,253 1,460 3,198 2,481 25,927 0,2% 6352 Telephone 6,952 7,543 7,896 7,120 6,898 5,690 6,471 5,660 5,823 5,886 6,969 3,168 76,076 0,6% Total 6354 Travel 41 3,210 3,360 3,030 2,935 224 - 116 367 13,283 0,1% 6376 Amort-LH Improvements 224 - 116 367 13,283 0,1% 6378 Depr-Vehicles	6336 Software-Recurring Fees	2,533	1,901	1,990	1,794	1,738	6,069	16,963	15,979	15,527	10,400	405	3,194	78,494	0.6%
6352 Telephone 6,952 7,543 7,896 7,120 6,898 5,690 6,471 5,660 5,823 5,886 6,969 3,168 76,076 0,6% Total 6354 Travel 41 3,210 3,360 3,030 2,935 224 - 116 367 13,283 0,1% 6376 Amort-LH Improvements	Total 6338 Professional Services	24,900	21,775	22,209	21,255	20,982	29,275	20,442	20,788	22,780	21,775	21,775	21,775	269,731	2.1%
Total 6354 Travel 41 3,210 3,360 3,030 2,935 224 - 116 367 13,283 0,1% 6376 Amort-LH Improvements	6350 Office Supplies	1,121	2,097	2,195	1,980	1,918	2,862	2,779	583	3,253	1,460	3,198	2,481	25,927	0.2%
6376 Amort-LH Improvements	6352 Telephone	6,952	7,543	7,896	7,120	6,898	5,690	6,471	5,660	5,823	5,886	6,969	3,168	76,076	0.6%
6376 Depr-Vehicles	Total 6354 Travel	41	3,210	3,360	3,030	2,935		•		224		116	367	13,283	0.1%
6382 Depr-Other Equipment & Office Furniture	6376 Amort-LH improvements													340	0.0%
6384 Miscellaneous Expenses	6378 Depr-Vehicles			¥	2	12								3 <b>5</b> .	0.0%
Total 6244 Other Operating Expense 107,446 99,526 103,600 94,643 92,084 144,373 117,951 116,182 122,462 112,122 113,299 94,365 1,318,054 10.3%  Total Expenses 283,483 278,189 288,920 265,331 258,590 363,771 334,976 333,592 329,096 323,420 323,589 291,382 3,674,338 28.7%	6382 Depr-Other Equipment & Office Furniture			-	*	*								-	0.0%
Total Expenses 283,483 278,189 288,920 265,331 258,590 363,771 334,976 333,592 329,096 323,420 323,589 291,382 3,674,338 28.7%	6384 Miscellaneous Expenses			<u>u</u>										(m)	0.0%
Total Expenses 283,483 278,189 288,920 265,331 258,590 363,771 334,976 333,592 329,096 323,420 323,589 291,382 3,674,338 28.7%	Total 6244 Other Operating Expense	107,446	99,526	103,600	94,643	92,084	144,373	117,951	116,182	122,462	112,122	113,299	94,365	1,318,054	10.3%
														(*)	
Net Operating Income (27,960) 115,290 124,515 68,202 44,112 101,310 240,420 (55,809) 49,347 111,630 (69,689) (155,941) 545,426 4.3%	Total Expenses	283,483	278,189	288,920	265,331	258,590	363,771	334,976	333,592	329,096	323,420	323,589	291,382	3,674,338	28.7%
	Net Operating Income	(27,960)	115,290	124,515	68,202	44,112	101,310	240,420	(55,809)	49,347	111,630	(69,689)	(155,941)	545,426	4.3%

#### ASSET PURCHASE AGREEMENT

This Agreement for the sale of a business (the "Agreement"), made on the \_\_ th day of June, 2025, by and between Kaptyn Nevada, LLC, a Nevada limited liability company, Kaptyn NV Presidential, LLC, a Nevada limited liability company (together the "Seller"), and Echo Nevada, LLC, a Nevada limited liability company (the "Purchaser"). Seller and Purchaser are sometimes referred to collectively in this Agreement as the "Parties" and individually as the "Party".

#### **RECITALS**

A. Heretofore, Seller owns and operates a passenger ground transportation business in the State of Nevada (the "Business");

B. Seller and Purchaser have entered into this Agreement so that Purchaser may purchase substantially all of the operations and certain assets of the Business from Seller, on the terms and conditions hereinafter set forth.









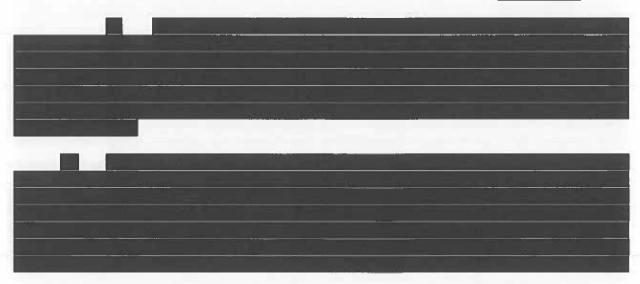


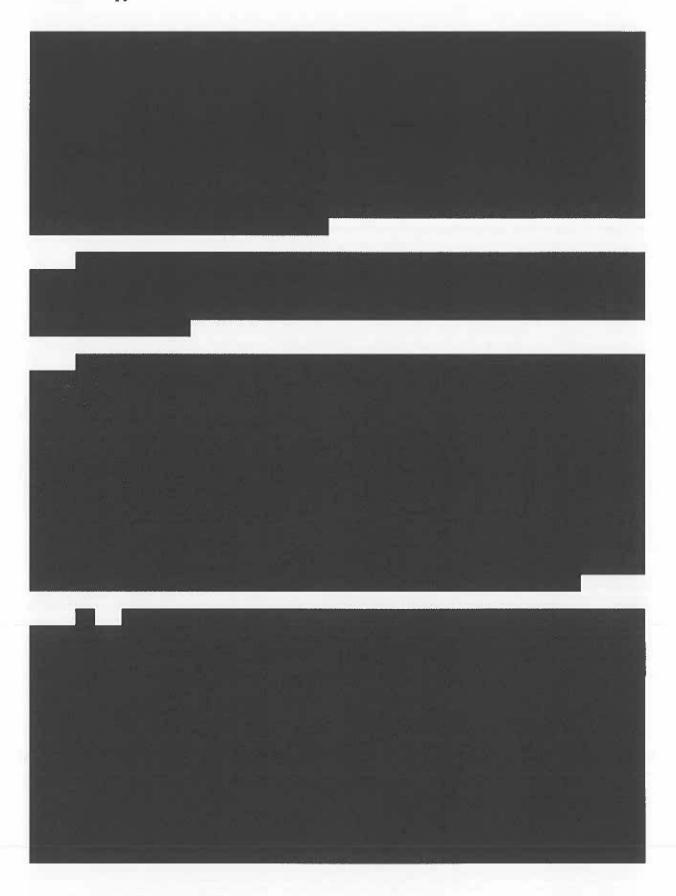


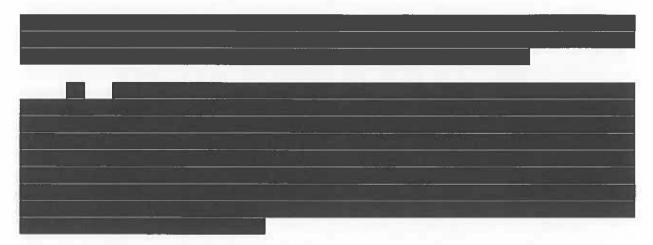




15. Closing Date. The "Closing" with respect to the transactions contemplated by this Agreement is conditioned on satisfactory completion of Purchaser's due diligence and the Purchaser receiving approval for the transaction and conveyance of the NTA certificates from the Nevada Transit Authority ("NTA Approval"). The Closing shall occur thereafter at a time and place agreed upon by the Parties herein, provided this Agreement shall terminate and be deemed null and void in the event (a) Purchaser has notified Seller in writing of its inability to realize satisfactory results of its due diligence before June 30, 2025, or (b) the Purchaser has not received the NTA Approval by







21. Notices. Any and all notices to be given hereunder shall be given in writing and shall be delivered and duly served and given when delivered personally to any officer or in lieu of such personal service, when sent by email, facsimile, US Postal Service, fully prepaid postage, or as follows:

If to Seller:

email:

with copy to:

If to Purchaser:

Echo Nevada, LLC c/o TBL Group, Inc.

15734 Aldine Westfield Road

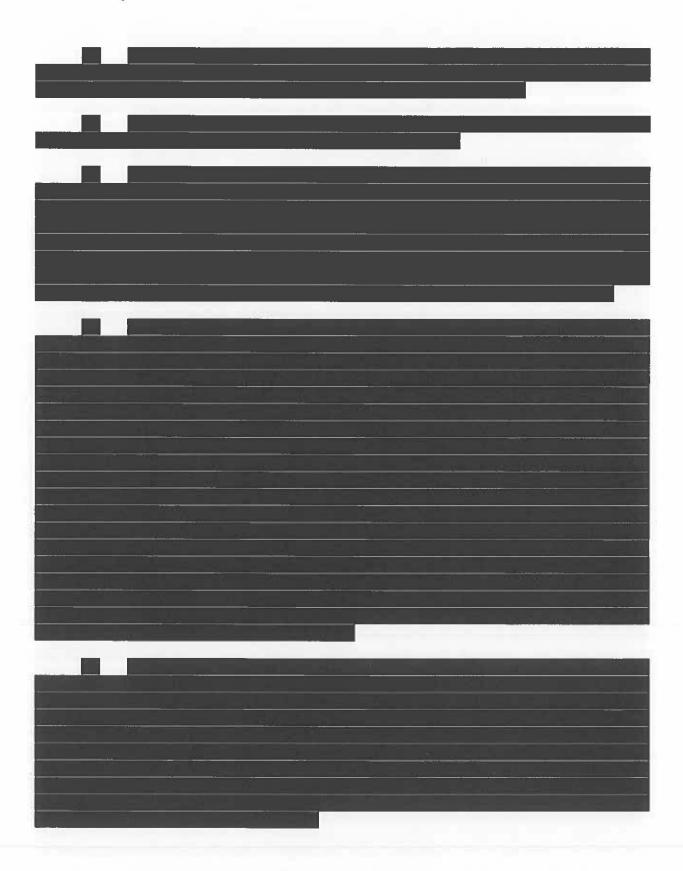
Houston, Texas 77032 ATTN: John Ferrari

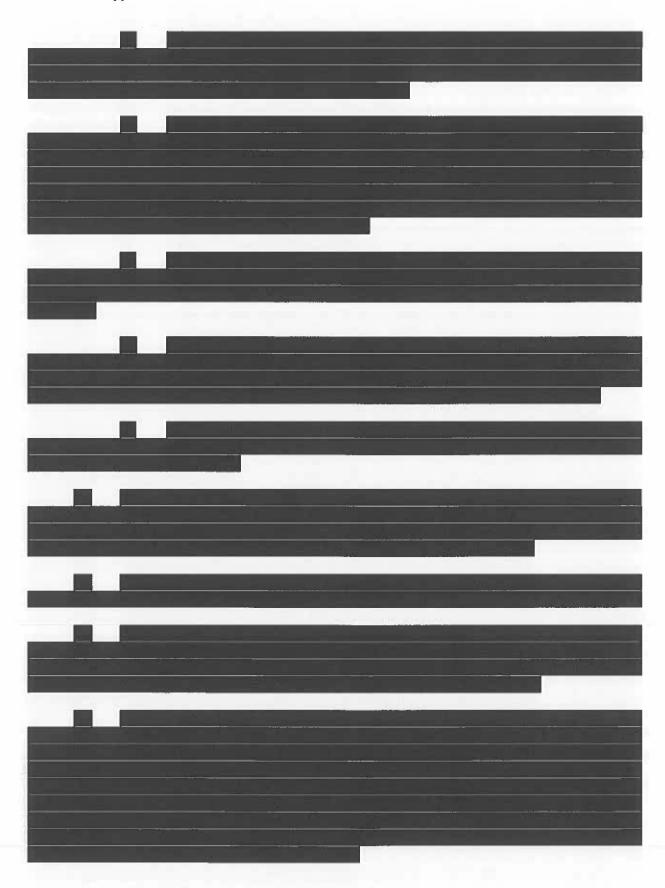
email: JFerrari@tblgroup.co

with copy to: Jeremy Levine

Law Offices of Robert Levine, P.C. 146 Westcott Street, Second Floor Houston, Texas 77007-7000

jeremy@hospitalityatty.com







## [REMAINDER OF THIS PAGE LEFT INTENTIONALLY BLANK] [SIGNATURE PAGE IMMEDIATELY FOLLOWS]

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be duly executed on the date first above mentioned.

SELLER:

Kaptyn Nevada, LLC a Nevada limited liability company	
By: Name: Its:	
Kaptyn NV Presidential, LLC a Nevada limited liability company	
By: Name: Its:	—
PURCHASER:	
Echo Nevada, LLC a Nevada limited liability company	
By:	
Acknowledge and Consent on behalf of Seller Parties:	
Kaptyn Holdings, LLC	
Kaptyn Acquisition Corp.	
Kaptyn Technology, LLC	

#### Attached hereto:

